

November 30, 2004

The President The White House Washington, D.C. 20500

Dear Mr. President:

I am writing to advise you that on December 31, 2004, I plan to retire from federal service after a 40½ year career. It has been a privilege and an honor during the past 8½ years of my federal career to serve as the first presidentially appointed Inspector General (IG) for the Federal Deposit Insurance Corporation (FDIC). I am extremely proud of my office's many contributions and accomplishments in carrying out our independent oversight of the FDIC. Over the years, our work has provided value by having a positive impact on the economy, efficiency and effectiveness of the Corporation's operations.

It has also been my privilege over the past 5½ years to serve as Vice Chair of your President's Council on Integrity and Efficiency. During that time the IG community has worked to address government-wide management challenges, improve Federal programs and operations, communicate information in a reliable and timely manner, advocate and implement effective human resource development programs for the IG community, and advance the professionalism of the IG community. I am proud to have been a part of the IG community and its many accomplishments in saving the taxpayers' money, enforcing our Federal laws, and making our government more effective. I appreciate and thank you for your commitment and support of the IG community.

I am confident that my Executive team, under the leadership of my Deputy Inspector General, Patricia M. Black, will effectively carry on the mission of the OIG at the FDIC until my successor is confirmed by the Senate. It has been my privilege and pleasure to have been a public servant for our Federal Government. God bless you and God Bless America!

Sincerely yours,

**Inspector General**